

# JULY CORPORATE MONITORING

Cabinet Planning



**PLYMOUTH**  
CITY COUNCIL

## Revenue Monitoring Position

Directorate	2012/13 Council Approved Budget	2012/13 Budget Virements	2012/13 Latest Approved Budget	Forecast Outturn	Forecast Year End Overspend / (Underspend)	Overspend / (Underspend) movement since June
	£m	£m	£m	£m	£m	£m
People	122.620	1.327	123.947	124.843	<b>0.896</b>	0.306
Place	42.460	536	42.996	43.710	<b>0.714</b>	(0.092)
Corporate Services	30.296	241	30.537	30.930	<b>0.393</b>	0.000
Chief Executives Office	1.901	366	2.267	2.267	<b>0.000</b>	0.000
Corporate Items	6.488	(2.470)	4.018	3.518	<b>(0.500)</b>	(0.500)
<b>TOTAL</b>	<b>203.765</b>	<b>0</b>	<b>203.765</b>	<b>205.268</b>	<b>1.503</b>	<b>(0.286)</b>

**Key Issues and Corrective Actions (if required)**

Issue	Variation £m	Management Corrective Action
PEOPLE. Children’s Social Care, net increase in admissions to care, (exceptional when compared to previous months and data about the current month), costs in the independent sector	0.836	<ul style="list-style-type: none"> <li>• Deployment of a CAF worker</li> <li>• Utilisation of internal family support service (potential number of cases presents risks leading to demand for external placements)</li> <li>• Utilisation of in house parent and child placements, recruiting more in-house carers and gaining the support of the judiciary.</li> <li>• Commissioning leading to successful returns home or alternative placements for children.</li> <li>• Increased Foster carer recruitment</li> </ul>
PLACE. highway maintenance & street lighting	0.300	<ul style="list-style-type: none"> <li>• Officers working with procurement to identify options for cost reductions on street lighting, this reported pressure allows for possible reductions</li> </ul>
PLACE. North West Quadrant planning enquiry	0.200	<ul style="list-style-type: none"> <li>• Officers will seek to minimise costs associated with appeal</li> </ul>
CORP SERVICES. Additional City Election Costs	0.201	<ul style="list-style-type: none"> <li>• Review of other democracy and governance budgets to offset this pressure</li> </ul>
CORP SERVICES. AX payroll – borrowing costs	0.192	
CORP ITEMS. Release of contingency	(0.500)	<ul style="list-style-type: none"> <li>• At this stage no identified or agreed commitments so potential release</li> </ul>

## Revenue Delivery Plan Position

Directorate	Red £m	Amber £m	Green £m	Total £m
People	0.845	4.128	2.071	7.044
Place	0.100	0.555	0.745	1.400
Corporate Services	0.527	1.350	1.380	3.257
Chief Executive's Office	0.000	0.100	0.000	0.100
Corporate Items	0.000	0.000	0.000	0.000
<b>TOTAL</b>	1.472	6.133	4.196	11.801

**RAG rating:** Red – no plan currently in place / Amber – Plan in place but savings yet to be achieved; will be designated as green once >50% of target savings achieved / Green – savings achieved

### Reds, Ambers and Actions

Delivery Plan	Red £m	Amber £m	Management Corrective Action
PEOPLE. Children's Social Care.	0.437	0.277	The original plan of 're-commissioning' placements in line with the diversion of children from care' has been replaced with a number of new specific plans related to outcomes and care costs for individual children, which can be monitored more effectively, eg commissioned residential services, transfer from independent fostering to adoption, grow in house provision, staffing structures
PEOPLE. Adult Social Care	0.000	3.651	Implementation of the Resource Allocation System in the second half of the year. Atlas contracts reviewed, service users transferred, reducing client packages at Woodland Terrace and Peninsula Autism, further targeted savings in development
PEOPLE. Education, Learning	0.308	0.200	SEN savings to be substituted with a review of Children's Integrated Disability Service, deletion of vacant posts

and Family Support			to be processed, grant maximisation and a star chamber to target budget reductions is planned for September
<b>Delivery Plan</b>	<b>Red £m</b>	<b>Amber £m</b>	<b>Management Corrective Action</b>
PEOPLE. Customer Transformation (People)	0.100	0.000	Business Case approved by CMT, savings to be targeted across People once options presented to People Programme Board
PLACE. Accommodation Strategy Phase I	0.000	0.555	£0.145m of this has been achieved, Civic Centre procurement OJEU process commencing in September to address issue long term. Likely that Accommodation reserve will be required in 12/13 to fund the shortfall
PLACE. Customer Transformation (Place)	0.100	0.000	Business Case approved by CMT, savings to be targeted across Place once options presented to Place DMT
CORP SERVICES. Senior Management Restructure 3 <sup>rd</sup> & 4 <sup>th</sup> Tier	0.527	0.000	Restructures in Place are well advanced and structures finalised, final cost savings to be confirmed. Other Directorates to be progressed
CORP SERVICES. Procurement	0.000	1.050	Print & Doc restructure complete. Buyer savings and P2P continue, savings of over £0.150m achieved. Pertemps contract continues to deliver savings. At this point officers reviewing procurement trends to identify final position, likely to be a small shortfall however.
CORP SERVICES. Change Office plans around workforce management and contact centre	0.000	0.300	Under review, finalising plans to transfer car parking telephone queries
EXECUTIVE OFFICE. Publicity, Press and Advertising	0.100	0.000	Subject to review.

## Capital Position

	2012/13	2013/14	2014/15	2015/16	Total
	LATEST FORECAST	LATEST FORECAST	LATEST FORECAST	LATEST FORECAST	
	£000	£000	£000	£000	£000
People	38,014	23,498	7,612	1,982	71,106
Place	12,707	11,708	8,091	350	32,856
Corporate Services	7,952	2,096	750	500	11,298
<b>Capital Programme</b>	<b>58,673</b>	<b>37,302</b>	<b>16,453</b>	<b>2,832</b>	<b>115,260</b>
Tamar Bridge & Torpoint Ferry	1,626	3,102	4,985	2,200	11,913
<b>Total Capital Programme</b>	<b>60,299</b>	<b>40,404</b>	<b>21,438</b>	<b>5,032</b>	<b>127,173</b>

Financing of 2012/13 to 2015/16								
Capital Receipts	Unsupported Borrowing	Cornwall Unsupported Borrowing	Supported Borrowing	Grants	Contributions	S106 / Tariff / RIF	Revenue / Funds	Total Funding
£000	£000	£000	£000	£000			£000	£000
3,402	1,352	0	0	63,520	778	332	1,722	71,106
10,714	1,504	0	107	18,205	653	1,653	20	32,856
3,051	6,858	0	0	0	0	7	1,382	11,298
<b>17,167</b>	<b>9,714</b>	<b>0</b>	<b>107</b>	<b>81,725</b>	<b>1,431</b>	<b>1,992</b>	<b>3,124</b>	<b>115,260</b>
0	0	11,913	0	0	0	0	0	11,913
<b>17,167</b>	<b>9,714</b>	<b>11,913</b>	<b>107</b>	<b>81,725</b>	<b>1,431</b>	<b>1,992</b>	<b>3,124</b>	<b>127,173</b>

## Key Issues

## Capital Receipts potential shortfall

Year	Capital Receipts b/fwd from Previous Year	Cap. Receipts Actually Received (YTD)	RAG Rated Forecasted Receipts	Estimated Pooled HSG Cap Receipts / Loan Repayments	Total Receipts Received / Expected	Capital Receipts Required for Funding (as above)	(Shortfall) / Surplus of Capital Receipts
	£000	£000	£000	£000	£000	£000	£000
2012 / 2013	2,176	216	5,641	37	7,854	8,491	(637)
2013 / 2014	(637)	0	3,620	37	3,019	7,176	(4,157)
2014 / 2015	(4,157)	0	2,581	37	(1,539)	1,500	(3,039)
2015 / 2016	(3,039)	0	2	37	(3,001)	0	(3,001)
<b>Total</b>						<b>17,167</b>	<b>(3,001)</b>

Currently a reserve of c£1m to meet potential timing issues around when capital receipts are received and required to fund the programme, however currently a potential shortfall overall

- Actual spend to date only 13% of forecast outturn.
- Capital receipts shortfall – review of programme including creation of investment fund to take account of shortfall